



Defense Health Agency PPBE System Implementation

Implementation Update



Agenda

1. Agenda
2. Overview & Background
3. Business Challenge
4. Project Background & Phases
5. Phase 1 Pilot Recap
6. Phase 2 Way Ahead





Business Challenge

Hampered by legacy financial systems and disparate Military Services' accounting processes, DHA was looking to improve their procedures, while also saving time, money, and manpower in their budgeting activities. DHA required a Commercial Off The Shelf (COTS), financial management (FM) tool to assist them in managing their budget and automating the creation of their mandatory yearly budget exhibits for POM development and submission.

Current financial management operations are processed using Excel files that are manually worked and not integrated into legacy systems, i.e. at the end of every year, it takes 3-4 weeks to “flip” PB data to POM data within the Excel files. DHA has also reached the limit of what Excel can support in terms of data rows but still need more data granularity.

Project Background



- › DHP Programming Office identified the requirement for a technical solution in the fall of 2019
 - » Increasing risks and decreasing effectiveness from using Microsoft Excel worksheets to manage programming actions on DHA's ~ \$33B portfolio.
 - » Excel will not support the programmatic detail requirement below the BAG, PE, and OP-32 level. Additional programmatic details are needed to support DHA's authority, direction and control of MTFs for programming and execution of resources.

Approach



- › DHA Resources and Management Directorate (J8) teamed with Definitive Logic to integrate a modern Planning, Programming, Budgeting and Execution (PPBE) tool to:
 - ›› Develop the Program Objective Memorandum (POM)
 - ›› Submit the POM and President's Budget (PB)
 - ›› Streamline operations and increase budget activity standardization
 - ›› Build yearly required budget exhibits for Government obligations.
- › Roadmap the solution from an initial programming deployment through budget exhibits, budget execution management, budget distribution, and manpower planning and management to include working with DHA J1/8 on developing and deploying the change management strategy across the organization and its subordinates by communicating with the affected users, preparing and presenting process change documentation.



Solution Summary

- › The OneStream-based PPBE pilot accomplishes:
 - » Programming issues/options creation
 - » Acceptance and rejection of issues/options with text justifications
 - » Accurate costing of DHA Manpower
 - » Budget Exhibits including the OP-32 Summary of Price and Program Growth
 - » Issue/option briefing slides (MS Office Integration) for senior leader decision making forums
 - » BI dashboards and reporting capabilities applied to PPBE use cases
 - » Serve as record for multiple cycles (admin/POM/PBR/PB) of PPBE
 - » Requirement capture with elements which can be sortable by:
 - » BAG, Program Elements (PEs)
 - » OP-32/Object Class
 - » Region/Market, Military Treatment Facility (MTF), Cost Center, and other data fields to be defined

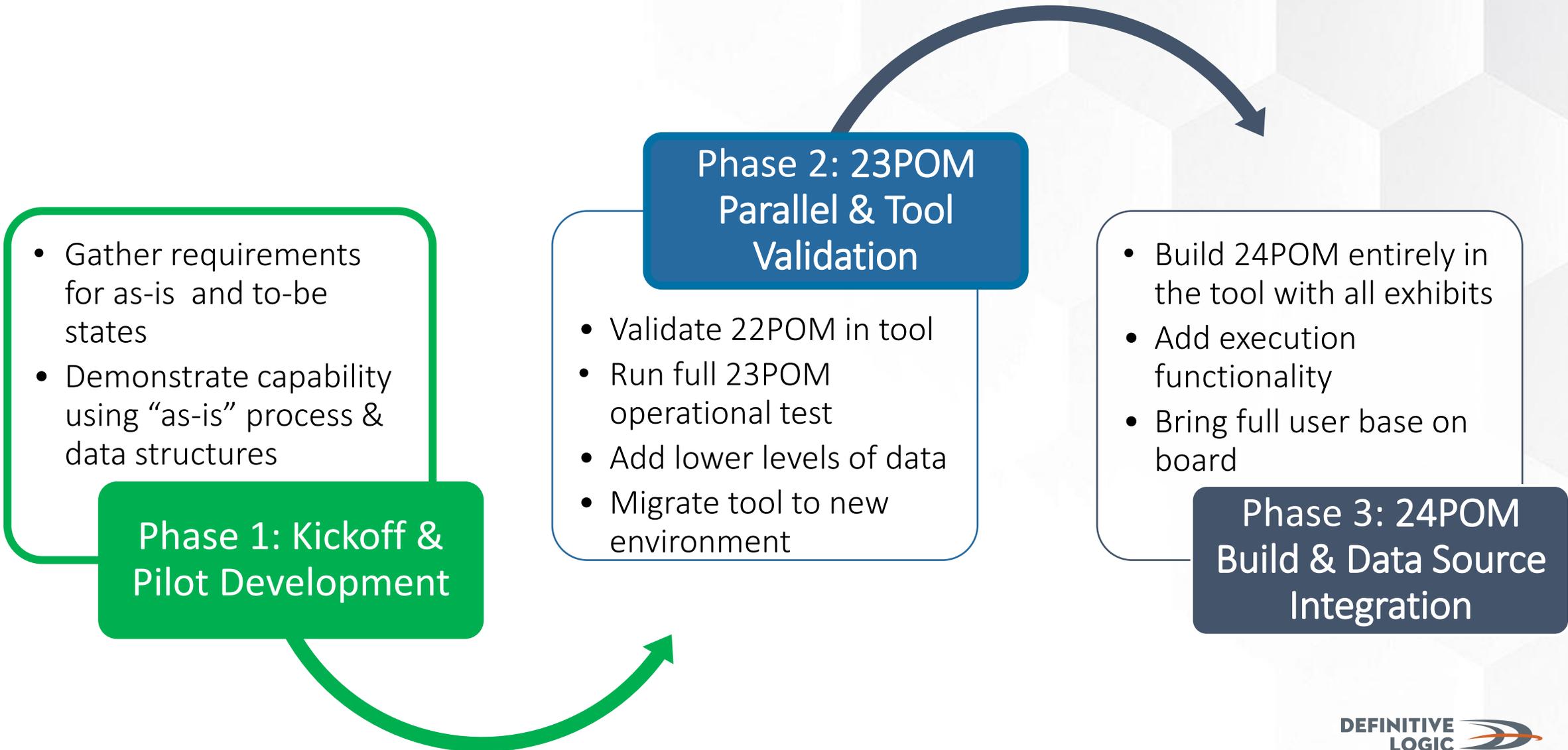


Accomplished Outcomes

- › In less than **120 days**, Definitive Logic delivered a OneStream-based system that automates, standardizes, and links the PPBE and Performance Management processes maximizing time and information for better analysis. The tool developed the ability to build yearly government required financial exhibits. DHA analysts will be able to store data at the level of detail needed to support the mission, such as by the MTF (Military Treatment Facility). HQ or Component users do not need to re-enter modifications (program/pricing changes, technical adjustments, transfers) per each PPBE phase. Additionally:
 - › Time Saved and Data Quality Improved - Data is copied from one phase to the next along with all modification data for edits in the next PPBE phase.
 - › Currently, it takes the client a month to “flip” data files in Excel. The tool will do it in 5 minutes or less, and it will be 100% accurate.

DHA legacy process took up to 3 weeks to add a new data element and was extremely prone to error as the element needed to be added to all Excel sheets and everything relinked. The OneStream tool permits these updates in under a minute.

Project Phases





Phase 2 Roadmap

- › **Early 2021:**
 - » 22POM/22PB load and validation
 - » Dimensional changes to support object class detail
 - » User workflow & security enhancements
 - » J Book development
 - » Prioritize PWS exhibit list to identify what is a must-have for Phase 2
 - » Identify exhibits that are not necessary or possible to complete until Phase 3
- › **Mid 2021:**
 - » Dimensional changes to support MTF detail, OCO, direct/reimbursable funding
 - » Data load & Cube View enhancements
 - » 23POM parallel modifications
- › **Late 2021:**
 - » Begin to analyze execution systems landscape
 - » Identify change management & training plan
- › **Ongoing:**
 - » Manpower module build out
 - » Support hosting provider needs and deployment/release process, including testing procedures
 - » Develop system documentation as needed for user support and hosting provider



Thank You

